



BROMLEY CIVIC CENTRE, STOCKWELL CLOSE, BROMLEY BRI 3UH

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DATE: 20 January 2011

To: Members of the
ENVIRONMENT POLICY DEVELOPMENT AND SCRUTINY COMMITTEE

Councillor William Huntington-Thresher (Chairman)

Councillor Lydia Buttinger (Vice-Chairman)

Councillors Kathy Bance, Jane Beckley, Ellie Harmer, Samaris Huntington-Thresher, Nick Milner, Tom Papworth, Ian F. Payne, Richard Scoates and Michael Turner

A meeting of the Environment Policy Development and Scrutiny Committee will be held at Bromley Civic Centre on **MONDAY 31 JANUARY 2011 AT 6.30 PM**

MARK BOWEN
Director of Legal, Democratic and
Customer Services.

Copies of the documents referred to below can be obtained from
www.bromley.gov.uk/meetings

A G E N D A

PART 1 AGENDA

Note for Members: Members are reminded that Officer contact details are shown on each report and Members are welcome to raise questions in advance of the meeting.

STANDARD ITEMS

1 APOLOGIES FOR ABSENCE AND NOTIFICATION OF ALTERNATE MEMBERS

2 DECLARATIONS OF INTEREST

**3 QUESTIONS FROM COUNCILLORS AND MEMBERS OF THE PUBLIC
ATTENDING THE MEETING**

To hear questions received in writing by the Legal, Democratic and Customer Services Department by 5.00pm on Tuesday 25th January 2011 and to respond.

a QUESTIONS FOR THE ENVIRONMENT PORTFOLIO HOLDER

**b QUESTIONS FOR THE CHAIRMAN OF THE ENVIRONMENT PDS
COMMITTEE**

DATES OF FUTURE ENVIRONMENT PDS COMMITTEE MEETINGS

1st March 2011

5th April 2011

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Agenda Item 4

Report No.
ES11004

London Borough of Bromley

Agenda
Item No.

PART 1 - PUBLIC

Decision Maker: **Environment Policy Development and Scrutiny Committee**

Date: **31st January 2011**

Decision Type: Non-Urgent Non-Executive Non-Key

TITLE: DRAFT 2011/12 BUDGET

Contact Officer: Claire Martin, Head of Finance
Tel: 020 8313 4286 E-mail: Claire.martin@bromley.gov.uk

Chief Officer: Director of Resources and Director of Environmental Services

Ward: Borough wide

Reason for report

- 1.1 The prime purpose of this report is to consider the Portfolio Holder's Draft 2011/12 Budget which will incorporate cost pressures and additional saving options reported to Executive on 12th January 2011. Members are requested to consider the savings proposed and also identify any further action to be taken to reduce the cost pressures facing the Council over the next four years.
 - 1.2 Executive are requesting that each PDS Committee considers the proposals arising from the "The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues" report to the Executive on 12th January. Each PDS Committee is requested to provide comments, prior to Executive making recommendations to Council for the 2011/12 Budget. Details of the outcome of the Executive meeting will be circulated separately. Members are requested to consider this report with "The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues" report submitted to the Executive which can be accessed using the following link:
<http://cds.bromley.gov.uk/ieListDocuments.aspx?CId=121&MId=3301&Ver=4>
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2. RECOMMENDATIONS

2.1 The PDS Committee is requested to:

- (a) consider the savings options proposed by the Executive;
- (b) consider the update on the financial forecast and the Draft 2011/12 Budget proposals;

- (c) note the outcome of the Local Government Settlement which results in significant reductions in Government funding to the Council;
- (d) consider the cost pressures from 2011/12 to 2014/15;
- (e) consider how this committee can continue to contribute towards reducing the service pressures and opportunities to contribute towards a more sustainable budget position; provide comments for the February meeting of the Executive on the Draft 2011/12 Budget

Corporate Policy

Existing policy: Sound financial management

Financial

1. N/A
 2. Recurring cost
 3. Budget head: Environment Portfolio Budgets
 4. Total budget for this head: £36,465k Draft 2011/12 Budget
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Staff

1. Number of staff (current and additional) – 224 (per Draft 2011/12 Budget). To be updated following finalisation of the Draft 2011/12 Budget
 2. If from existing staff resources, number of staff hours – N/A
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Legal

1. Statutory requirement: The statutory duties relating to financial reporting are covered within the Local Government Act 1972; the Local Government Finance Act 1998; the Accounts and Audit Regulations 1996; the Local Government Act 2000; and the Local Government Act 2002.
 2. Call in is not applicable – PDS report
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Customer Impact

Estimated number of users/beneficiaries (current and projected) - The 2011/12 budget reflects the financial impact of the Council's strategies, service plans etc. which impact on all of the Council's customers (including council tax payers) and users of the services.

3. COMMENTARY

- 3.1 At its meeting on 12th January 2011, Executive considered the initial Draft 2011/12 Budget, updates on the financial forecast, the delayed Local Government Financial Settlement and savings options for 2011/12 and 2012/13. Executive were also advised that there remain various issues that are outstanding where further information/clarification is awaited which could impact on the final 2011/12 Budget. Details of the outcome of the Executive meeting will be circulated separately.
- 3.2 The Executive previously considered updates on the Council's financial position at their meetings in July 2010 and December 2010. PDS Committees considered individual reports relating to grant funding and exit strategies for their respective Portfolios and the outcome was reported to Executive in July 2010. "The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues" report to the Executive highlighted that the national economic situation would result in significant reductions in Government funding for local authorities. This report referred to various key issues which include, for example:
- (a) Details of the losses in Government funding as part of the provisional finance settlement were summarised in Section 3.11 of the Executive report. The Director of Resources has reported at the meeting of the Executive net losses in Government grant of £14.3m in 2011/12 rising to £22m per annum by 2012/13. Bromley is going to have to continue to plan for reductions in net spending on services over and above any savings that are required to fund growth elsewhere in the budget;
 - (b) There continues to be significant financial pressures in several key service areas which also impact on future years. Examples include children's social care, waste (landfill tax), adults with learning and physical disabilities and the new carbon tax;
 - (c) The final implications of the Local Government Financial settlement are still awaited as some grant notifications are not due until mid January;
 - (d) The projections would be far worse without the savings previously approved by Executive and individual Portfolio Holders during 2010/11;
 - (e) The Council faces further reductions in Government funding from 2013/14, given the national state of public finances;
 - (f) There has been further recent growth identified, since the forecast report to the Executive in December, for adults with physical disabilities, children's social care, SEN transport and the new carbon tax;
 - (g) It is important to note that the budget submission is an initial budget for 2011/12 to enable consideration by Members prior to finalising the 2011/12 Budget but cannot be completed until the outcome of the most up to date impact of various cost pressures are known, including inflation, and further efficiency and other saving options are finalised;
 - (j) Further information relating to the report to the Executive is available in the Members' room in the form of a document titled "London Borough of Bromley - Draft 2011/12 Budget" and on One Bromley, under the section "Draft Budget Documents", using the link below:
http://onebromley/BA/Pub_Res/Pub_FMD/Pages/Budgeting.aspx
 - (k) Members are reminded that the presentation from the Members update session held in December 2010 provides more background information on the national scene and the potential impact on the Council's finances.
- 3.3 Details of the remaining 'budget gap' are included in the Supplementary Information submitted to the January meeting of the Executive (agenda item 8).
- 3.4 It is critically important that action is taken in future years to eliminate or substantially reduce growth in spending forecast to avoid untenable council tax rises. PDS Committees are requested to consider how they can continue to contribute towards addressing service

pressures and identify, for example, opportunities to enable a more sustainable budget position including identification of savings, potential efficiencies, income opportunities and consider any reprioritisation of services.

4. DRAFT 2011/12 BUDGET

- 4.1 Details of the draft level of the 2011/12 Budget for each Portfolio were included in the report titled “The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues”. Members of the Executive were advised that there would be further significant changes as part of finalising the 2011/12 Budget and the draft policy sheets excluded the impact of changes in Government funding and the impact of savings submitted separately to the Executive. Further details are provided in section 3.16 of the Executive report.
- 4.2 The scale of funding reductions and the late financial settlement make this an exceptional year for setting the budget with a higher level of uncertainty compared with previous years. These factors have impacted on the reporting arrangements for PDS Committees compared with previous years.
- 4.3 Members are requested to bring “The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues” report to this meeting.

5. CHIEF OFFICER COMMENTS

- 5.1 Expenditure pressures in relation to services for the Environment Portfolio such as waste, parking, highways and winter maintenance are detailed in Appendix 1.
- 5.2 A summary of the savings options relating to the Environment Portfolio is shown in the table below:

Summary of Savings Options	2011/12	2012/13
	£'000	£'000
Street Scene and Green Space	397	1,169
Customer and Support Services	62	83
Transport and Highways	300	918
Portfolio Total	759	2,170

- 5.3 Further analysis of these savings options is included within Appendix 2 and more detail will be provided verbally at the meeting.

6. POLICY IMPLICATIONS

- 6.1 The Council’s key priorities are included within the Council’s “Building a Better Bromley” statement and include:
 - Safer Communities
 - A Quality Environment
 - Vibrant, thriving town centres
 - Supporting independence, especially of older people
 - Ensuring all children and young people have opportunities to achieve their potential
 - An Excellent Council

6.2 “Building a Better Bromley” refers to aims/outcomes that include “remaining amongst the lowest council tax levels in Outer London” and achieving “sustainable council tax and sound financial strategy”.

7. FINANCIAL IMPLICATIONS

7.1 The financial implications are contained within the overall report

8. LEGAL IMPLICATIONS

8.1 The delivery of some budget options will be dependant on consultation and formal decisions outside of the budget setting process. The Council has to set a lawful balanced budget before 11th March which will include contingencies to cover such items.

9. PERSONNEL IMPLICATIONS

9.1 The Corporate Trade Union and Departmental Representatives’ Forum receives regular updates on the Council’s finances and the associated policy implications and challenges. Staff and their trade union representatives will be consulted individually and collectively on any adverse staffing implications arising from the budget options. Managers have also been asked to encourage and facilitate staff involvement in budget and service planning.

Non-Applicable Sections:	None
Background Documents: (Access via Contact Officer)	The Local Government Finance Settlement 2011/12 to 2012/13 and Related Budget Issues – Executive 12 th January 2011; Base Budget level 2011/12 and Update on Council’s Financial Position 2011/12 to 2014/15 – Executive 8 th December 2010; Update on Council’s Financial Position 2011/12 to 2014/15 – Executive 21 st July 2010. Draft Estimates 2011/12 file held within ES finance section.

EXPENDITURE PRESURES WITHIN ENVIRONMENT PORTFOLIO FOR 2011/12 ONWARDS

Waste Services

Landfill Tax

Landfill Tax currently stands at £48 per tonne, and will increase by a further £8 per tonne in 2011/12. The government have confirmed that this will continue to rise at the same rate in the future.

At projected tonnages (allowing for the introduction of Composting for All), this represents an additional cost of £304,500

Increasing property numbers

Growth in the number of properties, which requires extra collection activities and generates additional waste, incurs additional expenditure. Each new property attracts a charge of £66 per year for collection (refuse, recycling and food waste), and an average of £58 per year to dispose of the waste. Each new property thus represents a potential additional cost of £124 per year. On average, the number of properties in the borough increases by 500 each year.

Changes to contractual prices and targets

The Waste Management Contract was originally let in 2001. A pricing schedule for landfill, recycling, composting and incineration was agreed for each year of the Contract through to 2016 (with a possible extension). This was required to provide budgetary certainty, leaving the tonnage collected as the only cost variable.

Veolia took a long-term view of their disposal costs, allowing for diminishing landfill capacity and the resultant pressure on incineration capacity. The contract payment mechanism thus incorporates step changes in the cost and proportion of landfill and incineration. The cost of incineration undergoes a major step change in 2012/13, due to both the increase in tonnage allocated to this disposal route (24% to 42%) and the cost per tonne, which rises steeply. However, the balancing reduction in tonnages to landfill (resulting in less Landfill Tax) partially balance this impact.

Mitigation Initiatives

Composting For All (CfA)

The rollout of Composting for All was completed in October 2010. In a fundamental revision to waste collections, food waste and paper are collected weekly, whilst green box material (glass cans and plastics) is collected

fortnightly. Residual waste is only collected every other week. The impacts of this are increased recycling, diversion of waste from landfill, and a fall in total volume of waste. Against this must be set additional collection costs, capital costs for equipment, and roll-out costs.

The potential savings were projected from the trial of this new methodology in an area covering 27,500 properties, using the impact on tonnages measured over a 12 month period.

In the initial month of the borough-wide operation of the new scheme (November 2010), tonnage analysis demonstrated that these targets were being achieved. Unfortunately, the disruption to collections caused by the snow and Xmas mean that further analysis has not yet been possible.

The savings will be dependant both on the public's enthusiasm for presenting their waste in line with the new methodology, and also with the waste contractor's ability to collect this waste in line with the number of vehicles assumed in the modelling of the new scheme.

The projected savings from the CfA scheme for 2011/12 are £365k.

Waste tonnages

Waste tonnages fell substantially in 2010/11. This is partly due to the impact of the recession. However, the impact of CfA and local and national waste minimisation campaigns are also a key contributory factor.

The projected tonnage of municipal waste for 2011/12 has thus been set at 150,000 tonnes (compared to 149,700 in 2009/10), which represents a reduction in required budget of £700k.

It is important to note that should tonnages rise above this level, additional costs will be incurred.

Alternative disposal options

The pricing schedule in the Waste Management Contract specifies a set minimum tonnage each year to be sent for incineration. Patently, in terms of Landfill Tax it would be beneficial to send more of Bromley's waste to incineration. However, with all disposal authorities facing similar pressures, current incineration capacity is at a premium. Officers are exploring additional incineration capacity, both through Veolia and independently. We are also exploring the opportunity to send some of our waste to MBT or Autoclaving as an alternative disposal point for our landfill based waste. Discussions regarding this have commenced with Veolia (Southwark) and Viridor (Croydon). However, these are new, untested methodologies, and the facilities are unlikely to be available for 2 years as a minimum.

Street Cleansing

The Street Cleansing contract is due to be retendered and a new contract in place by 1 April 2012. The expectation is that the value of the contract will be less than it is currently, due partly to reviewing the specification, but also a competitive tendering process. However, there is no guarantee that a lower price will be achieved and it may be that to maintain current levels of service a contractors may submit higher prices than currently incurred.

Street works

LB Bromley has a responsibility under the New Roads & Streetworks Act to monitor the works of Statutory Undertakers (SU's) that affect the highway infrastructure. When defects are identified within road or footway reinstatements, a defect notice is issued and a charge made on the SU concerned to cover additional inspections.

Income levels have varied during the last five years in line with the performance of Utility companies. The quality of works undertaken by Thames Water Utilities (TWU) has deteriorated in recent years, which led to an over performance in income between 2007/8 and 2009/10, however TWU have been working hard this year to improve their performance, and have introduced new contracts to minimise defective works in the future. A net loss of income of just under £400,000 had been budgeted for in 2011/12 but this may continue to impact on the income raised by LBB in future years.

Winter service

The last 2 years have seen a significant increase in expenditure on winter service, following several years with little or no snow. Budgets have historically been based on patterns of spend for precautionary salting, primarily for frost or ice, with relatively little actual snow clearance. As a result of the protracted snow, ice and sub-zero temperatures in December 2010 we are already projecting an overspend of just under £800k.

It is unclear at this stage whether this is a permanent shift in weather patterns or a one-off, although government have commissioned some research to try and clarify this. In the mean time there is a significant risk of incurring additional expenditure on winter service.

Highways & Street Lighting Contracts

We currently have three contracts for highways and street lighting maintenance, with an annual spend in 2010/11 of £7.3m. These contracts have price fluctuation clauses based on actual cost indexing whereas budget increases are based on RPIX. Although the budgets are cash limited, the variation between the two will lead to a reduction in spending power in real terms.

Parking

A review of Parking was completed by a working group of the Environment PDS Committee in June 2009. Benchmarking of other boroughs identified wide variations in their policy approach to parking. In addition concerns were raised about the projected shortfall in income generation in Bromley this year, principally caused by the recession as detailed above.

The Parking review concluded that there was potential for efficiency savings from reducing the complexity of the borough's current tariff structure and zones. It should be noted that the service operates in a restricted legal environment which "does not include the maximisation of revenue from parking charges as one of the relevant considerations to be taken into account in securing the...movement of traffic " (Traffic Management and Parking Guidance for London)."

Charges/Tariffs for On- and Off-Street parking places are set by LB Bromley and have traditionally been increased annually. A fundamental review of the Council's complex tariff structure has taken place at Officer level and Members have agreed in principle to consider reform. However there is a strong reluctance by Members to allow any increase in charges in the current economic climate, thereby placing the service under greater pressure to meet its income targets.

For a number of years there has been a general decline in 'paid for' car parking in the borough. The introduction of new parking schemes and restricted zones has prevented the reduction in use from being even greater. Although new schemes will continue to be implemented to meet localised traffic and parking needs, there is no reason to suspect that the downward trend will be reversed. Again this puts greater pressure on the service to meet its financial obligations.

Over the last three years there has been a significant decline in the usage and income from our multi-storey car parks within Bromley town centre. Further there has been a reduction in the average ticket value which demonstrates that the average length of stay in the multi storey car parks is shortening, resulting in income being further reduced. Initial estimates show a £510k shortfall to budgeted income for 2010/11. It is unknown if this trend will continue over the next 1 to 2 years and any longer term effects of the recession to which this short fall was attributed.

Further pressure on off street parking income will result from the increase in VAT. The full year effect of the rise of 2.5% will be between £90k and £100k.

Pressures from Public Demand

Apart from the identifiable financial pressures arising from such items as budget reductions, contract costs and price increases there are other pressures due to growing public expectations, social change and legislation. Increased public expectations of local services may be difficult to respond to during a period of tight restraints on resources.

Public surveys have shown that four issues are consistently recognised as making Bromley a good place to live. These are crime, health services, clean streets and public transport. The Environmental Services department leads for the Council on clean streets and on crime issues, particularly enviro-crime and anti-social behaviour; and the department has an input to TfL and others on public transport. There is continued public demand for high service standards in all these areas.

In terms of what needs most improvement in the local area, activities for teenagers, traffic congestion, road and pavement repairs, the level of crime and clean streets are regularly mentioned by residents. All of these service areas are either the lead responsibility of the Environmental Services department (clean streets, road & pavement repairs) or ones to which the department makes a significant contribution.

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Budget Option Proposals for the Environment Portfolio

APPENDIX 2

REF	Budget 2010/11 £'000	Budget Option Identified	Savings 2011/12 £'000	Savings 2012/13 £'000	Impact on other services /Notes
1	(133)	Legislative change will allow disposal costs to be fully recovered through charges (currently discounted)	0	58	Will impact on the budgets of schools, hospitals, care homes and charities, due to increased cost of disposal of waste.
2	(64)	Increase price of GGW stickers for collection service to enable full recovery of costs	33	33	
3	0	Charge the cost of the service directly to school customers	20	20	Will increase schools waste management costs. The current paper service covers approx 100 schools, so the average cost per school per year would be £202.
4	278	Phased closure of Public Conveniences - retain provision within Primary Town Centres <i>Already in Financial Forecast</i>	80 (10)	180 (10)	There will be decommissioning costs for closure of public toilet buildings (estimates not available).
5	900	Review of area management team	0	102	
6	1,145	Reduce Ranger Service and park security contract	156	241	Security patrols by Wards will be reduced with increased crime/anti-social behaviour and fear of crime. Activities and presence of Rangers will be reduced leading to less public interaction
7	11,250	Waste Tonnage reduction <i>Less sum already included in the Financial Forecast</i>	700 (700)	700 (700)	
8	0	Waste - Introduction of CFA - food waste collection and reduction of refuse collection frequency <i>Included within the Financial Forecast</i>	165 (165)	36 (36)	Possible increases in calls via customer service desk, therefore increased workload for Area Management Team to deal with complaints. Possibility of increase in fly tipping (Area Management)
9	(1,513)	Increase prices above inflation for Trade Waste resulting in extra income	58	90	Possible increase in commercial fly tipping (Area Management)
10	408	Diminishing playground repairs and equipment replacement. No new seats/bins in parks and reduce repairs to paths/fencing	20	51	Ultimate closure of some sites as equipment not repaired/replaced. Increased risk of insurance claims. Increased littering impacts on Grounds Maintenance contract.
11	0	Caddy Bags no longer funded	0	295	Assuming that sponsorship is agreed
12	20	Withdraw additional recycling collection during Xmas fortnight	0	20	Possibility of increase in fly tipping (Area Management)
13	47	Reduce grant to Chislehurst Conservators	5	11	May be subject to challenge by the Chislehurst Conservators. The current agreement expires in 2012. Earlier reduction may be challenged to existing agreement. Likely adverse publicity
14	617	Stop Parks Strategy, close park toilets, reduce sports grants, reduce allotment rents, stop events and campaigns, reduce support to Park Friends	10	53	Likely loss of Friends Groups as it will impact severely on grounds maintenance, health and wellbeing. Reduced sports take up may lead to some club collapse
15	25	Deletion of 1 admin post following a back office review	25	25	

REF		Budget 2010/11 £'000	Budget Option Identified	Savings 2011/12 £'000	Savings 2012/13 £'000	Impact on other services /Notes
16	Customer and Support Services	329	Reduction in support services, running costs and promotional projects	62	83	Environmental Awards will be run at minimum costs. Reduce supplies budgets and management support across the department.
17	Transport/Highways	129	Reduced frequency of highway/footway condition surveys and use of bureaux service for data analysis	22	37	Technical surveys are used to identify roads and footways that are in need of maintenance. Reducing the budget would result in reduced accuracy of scheme identification and risk of increased insurance claims
18	Transport/Highways	233	Deletion of School Crossing Patrols	0	233	Stopping SCP service could lead to more vehicles providing school transport, leading to increased congestion; possible increase in child pedestrian accidents; increased demand for crossings. However, no monitoring would be needed by Road Safety Officers. Undertake a review of sites with high levels of unaccompanied children and priorities those for building physical safety measures.
19	Transport/Highways	562	Reduction in Traffic Posts or transfer costs to TfL budgets	22	148	Fewer schemes relating to pedestrian crossings, cycle paths, parking and congestion as well as a reduction in road safety education.
20	Transport/Highways	168	Reduced number of surface water drainage schemes	14	28	This budget is used to alleviate areas of localised flooding. Reducing the budget would increase the risk of flooding and increased expenditure on reactive drainage works
21	Transport/Highways	97	Reduced levels of service for inspections and minor repairs of highway structures	13	26	Reduced inspections and repairs on structures including bridges and car parks.
22	Transport/Highways	61	Deletion of 2fies dealing with preparation and administration of contracts and contract inspection	61	61	2 substantive posts with agency contracts. Transfer of workload to other officers and increased reliance on corporate procurement. Reduced inspection of contractors works.
23	Transport/Highways	335	Reduced levels of service for non-routine maintenance of street lights & signs	25	63	Would result in increased street lighting faults and reduced levels of lighting.
24	Transport/Highways	449	Delete service management post within Transportation Planning	0	52	Highway input to the planning process would be reduced to a minimum. Less flexibility to respond to policy and funding initiatives.
25	Transport/Highways	134	Reduced levels of service - minor street lighting improvements	10	20	Increased failures of street lights and reduction in minor improvement schemes.
26	Transport/Highways	714	Change lamp column replacement policy from schemes to one for one	133	250	Current budgets do not allow for the replacement of all life expired lamp columns. Reducing the budget would require a change in policy to 'one-for-one' replacements, increase the backlog and risk of column failures. An increase in survey work would be required.
				759	2,170	

Budget options identified by Renewal and Recreation department that will be transferred to Environmental Services

REF		Budget 2010/11 £'000	Budget Option Identified	Savings 2011/12 £'000	Savings 2012/13 £'000	Impact on other services /Notes
1	Recreation (Renewal & Recreation)	0	Introduce car parking charges at Countryside Sites	30	50	Year 1 costs reduced to take into account set up costs. High Elms now has an established 'product' and there is unlikely to be a significant decline in usage. Now commonplace for country parks to charge for car parking. KCC operate two tier weekday and weekend.
2	Recreation (Renewal & Recreation)	387	Market test Countryside Ranger Service - work being undertaken jointly with Environmental Services.	0	50	Opportunities exist to attract interest from either a countryside based organisation i.e. Kent Wildlife Trust or from the private sector. This opportunity could be further exploited in terms of further investment in the infrastructure.
				30	100	

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